

Training and Evaluation Outline Report

Status: Approved

16 Jun 2021

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Task Number: 71-TA-7340

Task Title: Conduct Foreign Disaster Relief for Theater Army Contingency Command Post

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth, Kansas foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary	Source Information
	ATP 3-57.20	Multi-Service Techniques for Civil Affairs Support to Foreign Humanitarian Assistance	Yes	No	
	ATP 3-57.70	CIVIL-MILITARY OPERATIONS CENTER http://armypubs.army.mil/doctrine/DR_pubs/dr_a/pdf/atp3_57x70.pdf	Yes	No	
	ATP 3-93	THEATER ARMY OPERATIONS	Yes	No	
	DODD 5100.46DODD 5100.46DODD 5100.46	Foreign Disaster Relief	Yes	No	
	JP 1	DOCTRINE FOR THE ARMED FORCES OF THE UNITED STATES	Yes	No	
	JP 3-29	Foreign Humanitarian Assistance	Yes	Yes	

Conditions: The theater army (TA) contingency command post (CCP) receives a prepare-to-deploy order (PTDO), or other order from higher headquarters (HHQ), that establishes it as the Army force (ARFOR) or land component command of a joint task force (JTF) that will conduct foreign disaster relief (FDR). The commander issues guidance on conducting FDR in a dynamic and complex operational environment, with hybrid threats, contesting TA objectives in all five domains (air, land, sea, space, and cyberspace), the information environment (IE), the electromagnetic spectrum (EMS), and throughout operations to shape, prevent, and prevail in largescale combat operations (LSCO), consolidate gains, and achieve mission objectives. The threat maintains contact with the TA in multiple domains. All eight operational variables of PMESII-PT are present. The order from higher headquarters includes all applicable overlays and/or graphics, area of operation (AO) boundaries, control measures, and criteria for subsequent tactical actions. All necessary personnel and equipment are available. The TA is task organized with necessary units and reinforced with assets from higher to accomplish assigned tasks. The TA maintains communications with subordinate units, adjacent units, and higher headquarters. The commander has organized the four components of the command and control system to support decision-making, facilitate communication, and conduct operations.

Note 1: The conditions statement for this task determines the highest training conditions reflected in the Objective Task Evaluation Criteria Matrix required for the evaluated unit to receive a trained (T) rating. However, a unit can only receive a T rating if the task is executed under these conditions and during an external evaluation.

Note 2: Conduct the task using mission partner environment (MPE) foreign-partner information-sharing procedures, or conduct as if foreign partners are on the network, realistically portraying an environment where the Army will likely conduct limited contingency operations in a combined theater. Produce orders, estimates, and other staff products on the SECRET//RELEASABLE (S//REL) network while retaining non-releasable or (NOFORN) information on the secret internet protocol router network (SIPRNET). Deployed units regularly operate mission-specific multinational information networks, and will soon migrate most operations and training to the Releasable-Persistent Training Environment (R-PTE).

Note 3: The CCP is dependent upon the following external support or augmentation that must be replicated or provided during training:

- The TA main command post (MCP) staff for operational planning, intelligence support, sustainment coordination, and special staff functions.
- Signal support from the theater signal command for up-to-SECRET network transport capability and network operations.
- The theater military intelligence (MI) TA for intelligence collection, analysis and production support, and for satellite communications for Joint Worldwide Intelligence Communications System (JWICS) network connectivity.
- Outside organizations for security.
- The headquarters and support company (HSC) for supervision of security.

- Life support (e.g. from the logistics civil augmentation program (LOGCAP)).
- A military police (MP) protective services detachment (PSD).
- Civil Affairs (CA) planning team (CAPT), and CA staff & unit augmentation.

Environment: Some iterations of this task should be performed with degraded command and control networks, degraded conditions in the electromagnetic spectrum, and/or degraded, denied, and disrupted space operations environment (D3SOE) Some iterations of this task should be performed in MOPP 4.

Standards: The CCP conducts FDR in support of the State Department (DOS) or US Agency for International Development (USAID) to directly relieve or reduce human suffering, disease, hunger, or privation. The CCP directs the execution of FDR tasks/activities in accordance with (IAW) JP 3-29, the Army Ethic, command post survivability considerations, MPE information sharing restrictions, established timelines, commander intent, orders from higher headquarters, and standard operating procedures.

The Objective Task Evaluation Criteria Matrix (below) is the Army's standard evaluation criteria used by commanders to objectively assess their unit's collective task training conducted during collective training events. Task assessment is determined by the environment, percentages of leaders and Soldiers present at training, task performance, and external task evaluation. For example, in order to receive a fully trained (T) rating, a unit must perform this task incorporating the identified training environment; with 75% of TA leaders and 80% of Soldiers present for training; attaining 80% on performance measures, 100% on critical performance measures, and 85% on leader performance measures; and with an external evaluation. Failure to meet any one of these criteria will result in a lower than (T) rating.

Note 1: The CCP is dependent upon the TA main command post (MCP) for operational planning, intelligence support, sustainment coordination, and special staff functions. The CCP should be evaluated on its execution of the plan and short-term assessments of the operation, and not on functions conducted in the MCP.

Note 2: Leader is defined as, the commander (for the purposes of this task, **the TA deputy commander leading the operation from the CCP is referred to as the commander**), chief of staff (COS), MCP senior enlisted leader, G-1, G-2, G-3, G-4, G-5, G-6, G-8, G-9, chief of protection, surgeon, security manager, cyber electronic warfare officer, foreign disclosure representative, command teams of subordinate commands, and other leaders indicated on the CCP TO&E that the commander designates as critical to the success of the FDR.

Live Fire: No

Objective Task Evaluation Criteria Matrix:

Plan and Prepare			Execute						Assess		
Operational Environment			Training Environment (LV/C)	Leaders Present at Training/Required	Present at Training/Required	External Eval	Performance Measures	Critical Performance Measures	Leader Performance Measures	Evaluator's Observed Task Proficiency Rating	Commander's Assessment
BDE & Above											
Dynamic and Complex (All OE Variables and Hybrid Threat)	Night	Constructive/Live	>=75%	>=80%	No	>=80%	All	>=85%	T	T	
									T-	T-	
Dynamic and Complex (All OE Variables and Single Threat)	Day		60-74%	60-79%		65-79%		75-84%	P	P	
									P-	P-	
Dynamic and Complex (<All OE Variables and Single Threat)			<=59%	<=59%		<=64%		<=74%	U	U	

Remarks: For questions, concerns, or comments, please contact: usarmy.leavenworth.tradoc.list.mission-command-coe-dot-ted@mail.mil.

Notes: None

Safety Risk: Low

Task Statements

Cue: The unit receives an order or derives a mission that requires it to conduct foreign disaster relief (FDR) for theater Army contingency command post.

DANGER

Leaders have an inherent responsibility to conduct risk management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All Soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Performance Steps and Measures

NOTE: Assess task proficiency using the task evaluation criteria matrix.

NOTE: Asterisks (*) indicate leader steps; plus signs (+) indicate critical steps.

STEP/MEASURE

Plan

+* 1. The commander fulfills commander responsibilities for conducting FDR for the TA CCP by:

Note: The combatant commander (CCMDR) develops and maintains commanders' estimates, base plans, concept plans (CONPLANS), or OPLANS for FHA, including FDR operations. The Disaster Assistance Response Team (DART) represents the Office of Foreign Disaster Assistance (OFDA), which is the United States Government (USG) lead for the FDR response, the CCMDR should be aware the Chief of Mission (COM) is in charge of all USG activities in the disaster-affected country (Refer to JP 3-29).

+* a. Receiving a set of national strategic objectives that require the employment of military capabilities from the President, Secretary of State, and Secretary of Defense (SecDef).

+* b. Issuing clear commander's intent for planning FDR for a CCP with guidance for:

- Time allocations.
- Military decision making process (MDMP) timelines.
- Liaison coordination.
- Unified action partner (UAP) collaboration.
- Initial information requirements (IR).
- Additional staff tasks.

+* c. Obtaining the concurrence of the host nation (HN) and chief of mission (COM) in the affected country before committing forces for FDR.

Note: Refer to Department of Defense Directive (DODD) 5100.46 for policy guidance for FDR operations. The US military will normally be asked to provide FDR only when it brings a unique capability or when the civilian response community is overwhelmed.

+* d. Utilizing immediately FDR authority to alleviate the suffering of foreign disaster victims and to save human lives.

+* e. Receiving no later than 72 hours after start of relief operations, to secure SecDef or Deputy SecDef approval for continuing assistance.

+ f. Directing survivability with electronic protection (EP) actions for the CCP including:

- (1) Electro-magnetic hardening.
- (2) Employment of electronic masking.
- (3) Directing a minimal emission cycle to achieve commander's intent.

+ 2. The CCP staff, led by the chief-of-staff (COS), gathers references/resources required for planning the operation including:

- Orders from higher.
- Directives from the Department of State (DOS), or United States Agency for International

Development

(USAID) for coordination of foreign disaster relief.

- Status of Forces Agreements (SOFA) with nations hosting the intermediate staging base, and where the CCP will conduct operations.
- Acquisition and cross-servicing agreements (ACSA) with multinational partner nations that the CCP may be directed to support.
- USAID Field Operations Guide for Disaster Assessment and Response.
- US DOS country team and combatant command (CCMD) country books.
- Country studies.
- United Nations High Commissioner for Refugees (UNHCR) contact information.
- Disaster Assistance Response Team (DART) leader contact information.
- Approved mission tasking matrices (MITAMs).

Note: The CCP is a lean, deployable element of the Theater Army Headquarters, designed specifically to meet requirements for a limited command and control capability which is theater-committed and immediately available to respond to crisis situations anywhere within the area of responsibility. The CCP is comprised of dedicated personnel with the capability of deploying an initial team, followed by a team of 14 within 24 and 48 hours, respectively, upon notification.

+ 3. The COS designates key staff leaders to participate in combatant command crisis planning thru execution to better align contingency plans to actual crises with better understanding of the operational environment (OE) and the disaster relief plan, including:

+ a. The G-2 and G-9:

- (1) Identifying the type of disaster and speed of onset (slow, rapid, or complex).
- (2) Determining the prevailing security environment (permissive, uncertain, or hostile).
- (3) Coordinating with:
 - Unified action partners (UAP).
 - Indigenous populations and institutions (IPI).
 - International organizations (IOs).
 - Nongovernmental organizations (NGOs).
 - Interagency (IA) partners.
- (4) Identifying geopolitical factors that may complicate disaster relief operations.

+ b. The G-3:

Note: Refer to JP 1, Doctrine for the Armed Forces of the United States, for more details on endstate and strategic objectives.

GO	NO-GO	N/A
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- (1) Planning operations to support the combatant commander's (CCDR) military end state and strategic military objectives with the following considerations:
- Initial planning may proceed (using assumed objectives) without a formal set of national or theater strategic objectives due to the crisis nature of FHA.
 - Confirming the CCP's role in coordinating joint reception, staging, onward movement, and integration (JRSOI).
 - Establishing deployment priorities.
 - Establishing shared understanding about the time-phased force and deployment data (TPFDD) for the CCP itself and for the disaster relief force as a whole.
 - Requirements / availability of aerial port of debarkation (APOD) and sea ports of debarkation (SPOD).
 - Movement and reception of other UAPs.
 - Infrastructure repair or expansion at (APOD/SPOD) facilities.
- (2) Establishing line of communications (LOC) security requirements.
4. The staff, led by the COS, with support from the G-3 conducts mission analysis to determine which humanitarian assistance activities are most appropriate to the FDA:
- Direct assistance.
 - Indirect assistance.
 - Infrastructure support.

Note: Where practicable, the military role should focus on providing indirect assistance and infrastructure support while minimizing direct assistance (Refer to JP 3-29, Foreign Humanitarian Assistance).

+* 5. The COS establishes the CCP task organization supporting forces in the disaster relief mission with assigned roles/responsibilities including:

- +* a. Receiving from the CCDR the military end state and strategic military objectives.
- b. Receiving, from the G-2, information requirements for:
 - Commander's critical information requirements (CCIR).
 - Reporting requirements to higher.
 - Information support (if directed) to the federal lead agency and other UAPs.
- c. Status of personnel recovery (PR) or search and rescue (SAR) efforts (when applicable).

(1) The information operations (IO) cell determines how IO and psychological operations will be used to inform and influence relevant audiences.

(2) Advise, assist, and plan displaced civilian movement and control.

d. The G-4, provides support to approved mission tasking matrices (MiTams) transporting requests.

e. The G-9 provides:

- (1) Advise and assistance to the G-3 for planning displaced civilian movement and control.
- (2) Establishment and manning of a civil-military operations center (CMOC).

(3) Coordination with the staff, country team, CMOC, UAP, IA task humanitarian assistance coordination center (HACC), humanitarian operations center (HOC), and IPI to ensure planning and execution of FHA.

(4) Coordination with the staff, country team, CMOC, UAP, IA, and IPI to ensure planning and execution of foreign assistance (including FDA).

f. Security (of own forces, civilians providing relief, and HN civilians receiving relief).

g. Reconnaissance and surveillance (R&S) of identified threats.

h. Coordination with special operations forces (SOF) coordination.

i. Each staff element plans to apply the commander's intent to transition from military to civilian authority for each assigned role/task to set conditions for transition to civil authority and termination of the operation in support of the anticipated exit strategy.

Prepare

* 6. The commander, assisted by the staff, assumes command and control over available forces when:

a. The chief of operations verifies the task organization of available forces.

* b. The commander receives subordinate commander back briefs on the operation to ensure a shared understanding.

c. The COS directs exchange of liaison or establishing coordination with UAPs (e.g. request digital liaison detachment (DLD) for coordination with HN security forces (HNSF)).

7. The CCP deploys an advance party IAW TPFDD to designated location for the CCP to coordinate the arrival of the CCP main body and to make initial contact with DOS or other lead USG agency in the operational area OA while maintaining overall survivability measures.

Note: Depending on the circumstances for the crisis, the CCP may deploy to an affected host nation (HN), or to an intermediate staging base in a nearby nation or aboard a Navy ship.

+ 8. The G-3 coordinates CCP and subordinate forces' participation in relevant rehearsals.

+ 9. The G-2 and G-3 with support from the G-9 develops an information collection plan that will leverage intelligence derived from military forces and civil information provided by other UAPs to answer CCIR and maintain awareness of changes in the area of operations.

10. The G-4 coordinates sustainment through the main command post (MCP) for:

- Reception, staging, onward- movement, and integration (RSOI)
- Life support.
- Humanitarian assistance (HA) supplies.
- Transportation.

11. The G-4, supported by the G-6, establishes current disaster-specific information systems required for the disaster relief mission.

12. The COS directs the appropriate staff elements to develop and/or rehearse standing operating procedures and battle drills for the CCP.

13. The CCP prepares to lead the initial movement to the affected region and begin FDR operations.

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Task Performance Summary Block										
Training Unit			ITERATION							
			1		2		3		4	
Date of Training per Iteration:										
Day or Night Training:			Day / Night		Day / Night		Day / Night		Day / Night	
			#	%	#	%	#	%	#	%
Total Leaders Authorized		% Leaders Present								
Total Soldiers Authorized		% Soldiers Present								
Total Number of Performance Measures		% Performance Measures 'GO'								
Total Number of Critical Performance Measures		% Critical Performance Measures 'GO'								
Live Fire, Total Number of Critical Performance Measures		% Critical Performance Measures 'GO'								
Total Number of Leader Performance Measures		% Leader Performance Measures 'GO'								
MOPP LEVEL										
Evaluated Rating per Iteration T, T-, P, P-, U										

Mission(s) supported: None

MOPP 4: Sometimes

MOPP 4 Statement: Include chemical, biological, radiological, or nuclear (CBRN) threats in some iterations of this task.

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s): None

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
2.	71-TA-4730	Provide Support to Department of Defense and Other Government Agencies for Theater Army	71 - Mission Command (Collective)	Approved
3.	71-TA-6540	Protect Air, Land, and Sea Lines of Communication	71 - Mission Command (Collective)	Approved
3.	71-TA-5700	Coordinate Unified Action Partner Support	71 - Mission Command (Collective)	Approved
3.	71-TA-1130	Coordinate Joint Reception, Staging, Onward Movement, and Integration for Theater Army.	71 - Mission Command (Collective)	Approved
3.	71-TA-5450	Coordinate Support for Forces in Theater for Theater Army	71 - Mission Command (Collective)	Approved
6.	71-TA-5750	Manage Host Nation Support for Theater Army	71 - Mission Command (Collective)	Approved
11.	71-TA-5115	Manage Command, Control, and Communications Systems	71 - Mission Command (Collective)	Approved

OPFOR Task(s): None

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-C2-2300	Conduct Information Collection	150 - Mission Command (Individual)	Approved
	150-LDR-5004	Communicate the Commander's Intent	150 - Mission Command (Individual)	Approved
	150-LDR-5013	Organize the Staff for Operations	150 - Mission Command (Individual)	Approved
	150-LDR-5022	Conduct Pre-Combat Inspections	150 - Mission Command (Individual)	Approved
	150-LDR-5100	Lead the Operations Process	150 - Mission Command (Individual)	Approved
	150-MC-0000	Organize the Command and Control System as the Staff Officer	150 - Mission Command (Individual)	Approved
	150-MC-5110	Receive a Mission	150 - Mission Command (Individual)	Approved
	150-MC-5111	Conduct the Military Decision Making Process	150 - Mission Command (Individual)	Approved
	150-MC-5117	Prepare a Warning Order	150 - Mission Command (Individual)	Approved
	150-MC-5122	Perform a Rehearsal	150 - Mission Command (Individual)	Approved
	150-MC-5124	Refine the Plan	150 - Mission Command (Individual)	Approved
	150-MC-5131	Assist the Commander in Executing Operations	150 - Mission Command (Individual)	Approved
	150-MC-5145	Conduct Risk Management	150 - Mission Command (Individual)	Approved
	150-MC-5251	Integrate the Command and Control (C2) Network	150 - Mission Command (Individual)	Approved
	150-MC-5315	Establish the Common Operational Picture	150 - Mission Command (Individual)	Approved
	150-MC-7654	Conduct Knowledge Management	150 - Mission Command (Individual)	Approved

Supporting Drill(s): None

Supported AUTL/UJTL Task(s):

Task ID	Title
TA 5.9.1	Conduct Foreign Humanitarian Assistance (FHA)
OP 8.10	Conduct Foreign Humanitarian Assistance (FHA)

TADSS

TADSS ID	Title	Product Type	Quantity
71-20	Common Hardware Platform (CHP)	DVC	1
71-ALOTT	Army Low Overhead Training Toolkit	SIM	1
20-101	Joint Land Component Constructive Training Capability - Multi-Resolution Federation - Standard Configuration	DVC	1

Equipment (LIN)

LIN	Nomenclature	Qty
No equipment specified		

Materiel Items (NSN)

NSN	LIN	Title	Qty
No materiel items specified			

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. Refer to GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with current Risk Management Doctrine. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW current CBRN doctrine. Refer to GTA 05-08-012 INDIVIDUAL SAFETY CARD.